

## BUDGET & SPENDING REPORT - SELECT COMMITTEE MONITORING

<b>Committee name</b>	Residents' Services Select Committee
<b>Corporate Director(s) responsible</b>	Daniel Kennedy, Corporate Director, Residents Services
<b>Papers with report</b>	Appendix 1 – Tables 3-7
<b>Ward</b>	All

### RECOMMENDATION

That the Committee:

1. Note the budget monitoring position as of January 2026 (Month 10) for the Council; and
2. Note the budget monitoring position as of January 2026 (Month 10) for the services within the remit of the Residents Services Select Committee.

### HEADLINES

3. This monitoring report provides an update on the Month 10 budget monitoring position for the Council and an update on the Month 10 budget monitoring position for the services relevant to the Select Committee. Corporate Directors, supported by their Head of Finance, will attend the meeting to provide further details and clarifications.

#### GENERAL FUND

##### 2025/26 MONTH 10 BUDGET MONITORING POSITION (COUNCIL)

4. As at Month 10, the Council is forecasting a net overspend of £36.3m on its core operating activities, an adverse movement of £0.3m from Month 9. This includes overspends of £26.0m across Service Operating Budgets, a £4.2m pressure against the budgeted use of reserves and a £6.5m pressure across centralised and Corporate Budgets including Corporate Funding. These pressures are partially mitigated by £0.5m of interventions, which are expected to benefit the revenue position through measures such as spend control and increased grants.
5. This position has remained stable overall since month 6 (September), but with a number of underlying favourable and unfavourable movements. Much of the overspend relates to adverse variances on savings delivery, unbudgeted growth and inflation, assumed use of reserves and reduced application of flexible capital receipts against transformation expenditure, offset by the release of contingency.
6. As at Month 10, the Council's General Fund is reporting an overspend of £36.3m after allowing for the anticipated delivery of £0.5m through interventions including tighter spend controls, and the remaining £1.8m contingency. This position includes a £14.9m write out against the total £38.8m savings target, and a reduction in the level of capital receipts being used to fund transformation activity.

**Table 1 – General Fund Overview**

	Approved Budget	Forecast Outturn	Underlying Variance	Forecast Variance Prior Month	Change in Variance
	£'m	£'m	£'m	£'m	£'m
Service Operating Budgets	272.1	298.1	26.0	26.1	(0.1)
Development & Risk Contingency	1.8	0.0	(1.8)	(1.8)	0.0
Unallocated Budget Items: Unallocated Savings	(7.1)	0.0	7.1	7.1	0.0
Budgeted Use of Reserves	(4.2)	0.0	4.2	4.2	0.0
<b>Total Net Expenditure</b>	<b>262.6</b>	<b>298.1</b>	<b>35.5</b>	<b>35.6</b>	<b>(0.1)</b>
Corporate Funding	(262.6)	(261.3)	1.3	1.3	0.0
<b>Net Total</b>	<b>0.0</b>	<b>36.8</b>	<b>36.8</b>	<b>36.9</b>	<b>(0.1)</b>
Interventions	0.0	(0.5)	(0.5)	(1.0)	0.5
<b>Total</b>	<b>0.0</b>	<b>36.3</b>	<b>36.3</b>	<b>35.9</b>	<b>0.4</b>
<b>Opening General Reserve</b>			<b>1.5</b>	<b>1.5</b>	0.0
Less: Underlying Variance			(36.3)	(35.9)	0.4
<b>Closing General Reserve</b>			<b>(34.8)</b>	<b>(34.4)</b>	<b>0.4</b>
<b>Opening Earmarked Reserves</b>			<b>3.2</b>	<b>3.7</b>	<b>(0.5)</b>
Less: Use of Earmarked Reserves			(2.0)	(2.0)	0.0
<b>Closing Earmarked Reserves</b>			<b>1.2</b>	<b>1.7</b>	<b>(0.5)</b>

7. On 23 February 2026 the Ministry of Housing, Communities and Local Government (MHCLG) announced that they have agreed in-principle to provide the council with Exceptional Financial Support (EFS) of £88.0m in 2025/26 to help manage its financial pressures. This funding will cover the expected overspend in year and support the Council to replenish its depleted reserves back to a sustainable level.

### **SAVINGS (COUNCIL)**

8. The savings requirement for 2025/26 is £34.0m as set out in the Council's budget strategy. This was increased by a further £4.8m of savings carried forward from 2024/25 as set out in the outturn report presented to July Cabinet, resulting in an overall programme target of £38.8m savings for the year:

**Table 2 – Savings Tracker**

Corporate Director	Blue Banked £'m	Green Delivery in progress £'m	Amber I Early stages of delivery £'m	Amber II Potential problems in £'m	Red Serious problems in £'m	Write Out £'000	Total £'m
Finance	(0.8)	0.0	0.0	0.0	(0.2)	(0.1)	(1.1)
Adult Services & Health	(3.5)	(0.2)	(0.1)	(0.1)	(2.7)	(1.7)	(8.3)
Children & Young People's Services	(4.5)	0.0	0.0	0.0	0.0	0.0	(4.5)
Place	(3.5)	(0.6)	0.0	(0.6)	(0.8)	(1.1)	(6.6)
Homes & Communities	(1.7)	(0.3)	(0.1)	(0.2)	(0.1)	(4.8)	(7.2)
Corporate Services	(2.8)	(0.3)	0.0	0.0	(0.4)	(0.1)	(3.6)
Chief Executive Office	(0.1)	(0.3)	0.0	0.0	0.0	0.0	(0.4)
Cross-Cutting	0.0	0.0	0.0	0.0	0.0	(7.1)	(7.1)
<b>Total 2025/26 Savings Programme</b>	<b>(16.9)</b>	<b>(1.7)</b>	<b>(0.2)</b>	<b>(0.9)</b>	<b>(4.2)</b>	<b>(14.9)</b>	<b>(38.8)</b>
	44%	4%	1%	2%	11%	38%	100%
M9	<b>(16.1)</b>	<b>(2.6)</b>	<b>(0.2)</b>	<b>(1.1)</b>	<b>(3.9)</b>	<b>(14.9)</b>	<b>(38.8)</b>
	41%	7%	1%	3%	10%	38%	100%
Change	<b>(0.8)</b>	<b>0.9</b>	<b>0.0</b>	<b>0.2</b>	<b>(0.3)</b>	<b>0.0</b>	
	3%	-3%	0%	-1%	1%	0%	

9. As of Month 10, £18.6m (48%) of the savings and interventions are being recorded as banked or on track for delivery. A further £1.1m (3%), shown as amber, are in delivery but may not deliver in full this financial year. Of this, £0.9m is currently anticipated to slip but deliver in 2026/27. There are £4.2m (11%) of savings reported as red and now likely to slip into 2026/27 but still ultimately expected to be delivered. A further £14.9m of savings are now considered to be undeliverable and have been written out of the Council's budget from 2026/27 – this comprises £7.1m of cross-cutting savings and £7.8m of service held savings.
10. Where savings are at risk of not being delivered in full during 2025/26, the associated pressures have been factored into the monitoring position with compensating actions being implemented where possible to offset the impact.

### **RISKS AND MITIGATIONS**

11. As part of the Month 10 review, the Council has continued its analysis of exposure to risks and opportunities. The updated risks total is £5.8m against identified opportunities of £2.6m. Risks not able to be quantified include the cost of redundancies that may arise from any savings implementation (redundancies would precede any savings generated).
12. Opportunities reflect £2.6m within Residents Services which includes additional Waste funding not budgeted for.
13. The risk of further overspend against homelessness costs remains high given the rising levels of homeless presentations and the challenges in securing suitable alternative accommodation to prevent homelessness, particularly in the private rented sector. This position continues to be reviewed.
14. Additional details regarding the Council's general fund revenue position are available in the most recent Month 10 budget monitoring report: [Final Cabinet Report M10](#)

### **2025/26 MONTH 10 BUDGET MONITORING POSITION (SELECT COMMITTEE PORTFOLIO)**

15. Table 3 summarises the Committee's Month 10 budget monitoring position by directorate, showing a projected overspend of £7.4m which represents a £0.4m adverse movement from Month 9. Place has seen a favourable movement of (£0.4m) collectively, due to favourable staffing movements across the Greenspaces, Waste and Planning Regeneration and Environment

services. Homes and Communities is projecting an overspend of £7.2m for 2025/26. This is primarily due to higher-than-expected demand for homelessness support throughout the year. This overspend is an increase of £0.8m from Month 9. The position shown in table 3 also reflects adjustments for Earmarked Reserves, Provisions and Transformation Capitalisation

#### 16. Residents Services: Place

17. **Resident Services: Place** – Are reporting an overspend of £0.2m at Month 10, representing a (£0.4m) favourable movement from Month 9 as detailed above. £0.8m of this variance relates to income, the largest driver for which is the forecast shortfall against the Garden Waste subscription fee £0.9m, with further pressures across other income streams including the delivery of the Trade Waste income target rolled forward into 2025/26. This has been partially mitigated with improved Planning income of £0.3m. Expenditure is forecast to be underspent by £0.5m mainly driven by reduced Waste Disposal costs of £0.5m due to reduced tonnages.

#### 18. Residents Services: Homes and Communities

19. **Resident Services: Homes & Communities** – Are reporting a net overspend of £7.2m, representing an adverse movement of £0.8m from Month 9. The overspend is driven by a gross expenditure pressure of £17.7m offset by additional income of (£10.5m).

20. The pressure reported by Housing Services is £6.3m, an adverse movement of £0.7m from Month 9. The gross pressure is largely driven by temporary accommodation and homelessness support pressures. This reflects a national pressure. However, Hillingdon is particularly impacted by Heathrow having a material effect on local supply and demand economics. The additional income is linked to the same driver whereby the additional demand for temporary accommodation attracts Housing Benefit Subsidy payments and grant funding where applicable. The adverse movement is from reduced recharges against S106 funding and an increased provision against bad debts.

21. Community Safety and Enforcement is reporting a £0.8m overspend at Month 10, an adverse movement of £0.2m. This pressure is driven by fire safety concerns in a privately owned residential building in the borough and the need to provide a waking watch service to ensure resident safety. There are minor over and underspends within this area however these have been offset by increased income for Parking and enforcement at Heathrow.

22. Community Services is showing a favourable net variance of £0.2m, a favourable movement from Month 10 of (£0.1m), mainly due to small underspends across the Museum and Libraries services.

23. Table 4 provides a detailed breakdown of the budget monitoring position by service area and shows forecast changes for Earmarked Reserves, Provisions and Transformation Capitalisation.

#### 24. **SAVINGS (SELECT COMMITTEE PORTFOLIO)**

25. The savings requirement for 2025/26 relating to the services overseen by this Committee is £11.2m, as outlined in the Council's budget strategy and detailed in Table 5 of this report, which provides a breakdown of the savings position by directorate. Table 5 additionally presents the savings slippage incorporated into the forecast position.

26. Of the savings identified within the **Residents Services** select committee, £4.4m (40%) are classified as banked or on track, £0.9m (8%) are marked as amber and currently in delivery but may not be fully delivered this financial year and £1.0m (9%) are reported as red and having challenges in delivery, with mitigations being sought in-year where feasible. A further £4.9m (43%) of savings are considered to be undeliverable and will need to be written out of the Council's

budget from 2026/27. These savings can be further broken down as follows:

27. **Residents Services - Place** is on target to achieve £2.8m (62%) of the planned savings. £0.6m (13%) are classified as amber due to delivery challenges this year; however, these are anticipated to be fully delivered next year. An additional £0.8m (17%) is tracking as red and £0.4m (8%) of savings are considered undeliverable and will require removal from the Council's budget for 2026/27.
28. **Residents Services – Homes and Communities** is on target to achieve £1.6m (24%) which are banked or on track to be delivered in the year. £0.5m (8%) are facing problems with delivery and £4.5m (68%) are considered undeliverable and will be removed from the council's budget for 2026/27.

## 29. HRA

### 30. 2025/26 MONTH 10 BUDGET MONITORING POSITION

31. The Housing Revenue Account (HRA) continues to forecast a breakeven position. Operating costs including rental income are showing an in-year pressure of £2.0m, before financing charges, representing a £0.3m increase from Month 9. The pressures are primarily driven by staffing costs – higher agency and contingent labour costs offset by vacancy savings, increased reactive and void repairs, together with an under-recovery of rents due to delays in acquisitions becoming operational. These pressures are offset by a reduction in the revenue contributions to the capital programme, ensuring the HRA remains balanced.
32. Rental and other income has a forecast pressure of £0.4m. The annual void loss was budgeted at £0.8m (1% of dwelling rent) but is now expected to be £1.1m (1.4% of dwelling rent) for the year.
33. The revised HRA Operating Costs budget is £38.8m and at Month 10 is forecast to overspend by £1.6m, due to staffing pressures including in tenancy management where there are also increased gas and electricity costs, removal costs and council tax levies on empty properties. The staffing variance of £523k is mainly due to agency staff covering posts whilst restructures are being implemented. This variance should reduce by the first quarter in 2026/27. Energy cost variance of £382k is mainly due to an expectation that electricity and gas prices would each reduce by 25% in 2025/26. Moving tenants into and out of Bed and Breakfast accommodation is costing an additional £259k in hotel costs and £95k in removal costs. Empty properties are incurring a council tax levy of £330k, part of which may be reimbursed.
34. Operational Assets are forecast to underspend by (£100k) in the year. This is due to higher levels of capitalisation for void properties (c£600k) and of gas maintenance works (c£300k) offset by overspend pressures including higher reactive repairs spend c£800k.
35. At Month 10 the capital programme financing budget of £46.9m is forecast lower by £2.0m. This budget includes £31.0m (depreciation and revenue contributions) to fund the HRA capital programme, and £15.9m for repayments of loans and interest on borrowing. This position is closely monitored throughout the year with clear linkages to the commissioning plan.

## PERFORMANCE DATA

36. N/A

## RESIDENT BENEFIT

37. Regular monitoring of financial performance is used to assess whether spending and savings

targets are being met, thereby supporting the efficient delivery of services to residents. By closely tracking expenditure and identifying variances, the council can take timely corrective actions to address overspending and mitigate risks. This also enhances public transparency and accountability, providing residents with confidence that their Council is managing finances prudently and prioritising their needs. Overall, regular monitoring supports safeguarding the Council's finances and the delivery of quality services to residents.

## **FINANCIAL IMPLICATIONS**

38. This is primarily a finance report and the implications are set out in the main body of the report above.

## **LEGAL IMPLICATIONS**

39. There are no direct legal implications arising from regular monitoring of the council's finances by select committees.

40. Democratic Services advise that effective overview and scrutiny arrangements require access to the information under the committee's purview and, in accordance with the 2024 Statutory Scrutiny Guidance, such information includes finance and risk information from the Council, and its partners where relevant.

## **BACKGROUND PAPERS**

41. NIL

## **APPENDICES**

1 – Tables 3-7

## Appendix 1 – Tables 3-7

**Table 3 – 2025/26 Month 10 Budget Monitoring Position by Directorate**

Directorate	Directorate		Approved Budget	Underlying Forecast	Earmarked Reserves	Provisions	Transformation Capitalisation	Management Action	Forecast Outturn	Final Forecast Variance	Forecast Variance Prior Month	Change in Variance
Community & Environment	Residents Services (Place)	Expenditure	56,330	56,342	(269)	0	(292)	(122)	55,659	(671)	(151)	(520)
		Income	(23,253)	(22,799)	55	0	0	377	(22,367)	886	733	153
		Sub-Total	33,077	33,543	(214)	0	(292)	255	33,292	215	582	(367)
Planning, Housing & Growth	Residents Services (Homes and Communities)	Expenditure	41,603	59,383	(237)	0	(554)	693	59,285	17,682	17,386	296
		Income	(33,914)	(44,630)	0	0	0	233	(44,397)	(10,483)	(10,991)	508
		Sub-Total	7,689	14,753	(237)	0	(554)	926	14,888	7,199	6,395	804
	Residents Services Total	Expenditure	97,933	115,725	(506)	0	(846)	571	114,944	17,011	17,235	(224)
		Income	(57,167)	(67,429)	55	0	0	610	(66,764)	(9,597)	(10,258)	661
		Total	40,766	48,296	(451)	0	(846)	1,181	48,180	7,414	6,977	437

**Table 4 – 2025/26 Month 10 Budget Monitoring Position by Service**

Service Ares	Service Area		Approved Budget	Underlying Forecast	Earmarked Reserves	Provisions	Transformation Capitalisation	Management Action	Forecast Outturn	Final Forecast Variance	Forecast Variance Prior Month	Change in Variance
Residents Services (Place)	Director Environment And Leisure Residents	Expenditure	47,419	46,939	(53)	0	(26)	(176)	46,684	(735)	(431)	(304)
		Income	(17,923)	(16,583)	3	0	0	377	(16,203)	1,720	1,530	190
		Sub-Total	29,496	30,356	(50)	0	(26)	201	30,481	985	1,099	(114)
	Head of Transport & Town Centres Projects	Expenditure	2,302	1,936	(80)	0	0	0	1,856	(446)	(425)	(21)
		Income	(582)	(393)	0	0	0	0	(393)	189	223	(34)
		Sub-Total	1,720	1,543	(80)	0	0	0	1,463	(257)	(202)	(55)
	Corporate DirectorPlace	Expenditure	516	951	0	0	(266)	0	685	169	178	(9)
		Income	0	0	0	0	0	0	0	0	0	0
		Sub-Total	516	951	0	0	(266)	0	685	169	178	(9)
	Director Planning Regeneration and Environment	Expenditure	6,093	6,516	(136)	0	0	54	6,434	341	527	(186)
		Income	(4,748)	(5,823)	52	0	0	0	(5,771)	(1,023)	(1,020)	(3)
		Sub-Total	1,345	693	(84)	0	0	54	663	(682)	(493)	(189)
Place Total	Residents Services (Place) Total	Expenditure	56,330	56,342	(269)	0	(292)	(122)	55,659	(671)	(151)	(520)
		Income	(23,253)	(22,799)	55	0	0	377	(22,367)	886	733	153
		Sub-Total	33,077	33,543	(214)	0	(292)	255	33,292	215	582	(367)
Residents Services (Homes and Communities)	Housing	Expenditure	19,634	35,269	(237)	0	(214)	500	35,318	15,684	15,431	253
		Income	(11,239)	(20,899)	0	0	0	233	(20,666)	(9,427)	(9,878)	451
		Sub-Total	8,395	14,370	(237)	0	(214)	733	14,652	6,257	5,553	704
	Community Safety And Enforcement	Expenditure	15,783	17,490	0	0	(310)	(259)	16,921	1,138	967	171
		Income	(20,368)	(20,684)	0	0	0	0	(20,684)	(316)	(369)	53
		Sub-Total	(4,585)	(3,194)	0	0	(310)	(259)	(3,763)	822	598	224
	Community Services	Expenditure	6,355	6,845	0	0	0	0	6,845	490	604	(114)
		Income	(2,307)	(3,014)	0	0	0	0	(3,014)	(707)	(711)	4
		Sub-Total	4,048	3,831	0	0	0	0	3,831	(217)	(107)	(110)
	Director Homes and Communities	Expenditure	(319)	(452)	0	0	0	452	0	319	319	0
		Income	0	0	0	0	0	0	0	0	0	0
		Sub-Total	(319)	(452)	0	0	0	452	0	319	319	0
Health & Safety And Emergency	Expenditure	150	231	0	0	(30)	0	201	51	65	(14)	
	Income	0	(33)	0	0	0	0	(33)	(33)	(33)	0	
	Sub-Total	150	198	0	0	(30)	0	168	18	32	(14)	
H&C Total	Residents Services (Homes and Communities) Total	Expenditure	41,603	59,383	(237)	0	(554)	693	59,285	17,682	17,386	296
		Income	(33,914)	(44,630)	0	0	0	233	(44,397)	(10,483)	(10,991)	508
		Sub-Total	7,689	14,753	(237)	0	(554)	926	14,888	7,199	6,395	804
Residents Services Total	Residents Services Total	Expenditure	97,933	115,725	(506)	0	(846)	571	114,944	17,011	17,235	(224)
		Income	(57,167)	(67,429)	55	0	0	610	(66,764)	(9,597)	(10,258)	661
		Total	40,766	48,296	(451)	0	(846)	1,181	48,180	7,414	6,977	437

**Table 5 – 2025/26 Savings Position by Directorate**

Directorate	Description	RAG Rating 2025/26 & B/fwd savings										Total 2025/26 £'000	Slippage £'000	
		B/fwd	2025/26	Total	B	G	A1	A2	R	W/O				
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000				
Residents Services - Place	Develop Commercial Trade	- 260	-	- 260	-	-	-	-	-	-	- 260	- 260	260	
Residents Services - Place	Review of Golf Delivery Model	- 267	-	- 267	-	-	-	-	-	-	-	- 267	-	
Residents Services - Place	Household recycling centre	- 100	-	- 100	-	-	-	-	-	-	- 100	- 100	100	
Residents Services - Place	Charging for Garden Waste	- -	2,500	- 2,500	-	1,621	-	-	100	- 779	-	- 2,500	779	
Residents Services - Place	Christmas Lighting Growth	- -	230	- 230	-	230	-	-	-	-	-	- 230	-	
Residents Services - Place	Fees & Charges Inflationary	- -	58	- 58	-	-	58	-	-	-	-	- 58	-	
Residents Services - Place	Green Flag Award Scheme	- -	43	- 43	-	43	-	-	-	-	-	- 43	-	
Residents Services - Place	Hillingdon in Bloom and the	- -	17	- 17	-	17	-	-	-	-	-	- 17	-	
Residents Services - Place	Remove Seasonal Hanging	- -	92	- 92	-	92	-	-	-	-	-	- 92	-	
Residents Services - Place	Review of Burial Charges	- -	200	- 200	-	-	-	200	-	-	-	- 200	-	
Residents Services - Place	Review of Crematoria &	- -	300	- 300	-	-	-	300	-	-	-	- 300	-	
Residents Services - Place	Proposal 1: Environmental	- -	66	- 66	-	66	-	-	-	-	-	- 66	-	
Residents Services - Place	Proposal 2: Vacant Post	- -	39	- 39	-	39	-	-	-	-	-	- 39	-	
Residents Services - Place	Proposal 3: Building Control	- -	16	- 16	-	16	-	-	-	-	-	- 16	-	
Residents Services - Place	Proposal 4: Discretionary	- -	13	- 13	-	-	13	-	-	-	-	- 13	-	
Residents Services - Place	Proposal 5: Fast Track	- -	60	- 60	-	60	-	-	-	-	-	- 60	-	
Residents Services - Place	Proposal 6: Statutory Planning Fee Increase - Householders	- -	300	- 300	-	150	-	150	-	-	-	- 300	-	
<b>Residents Services - Place Total</b>		- 627	- 3,934	- 4,561	-	- 2,334	-	- 488	-	- 600	- 779	- 360	- 4,561	1,139
Residents Services - Homes & Comm	Community run Library	- 135	-	- 135	-	-	-	-	-	-	- 135	- 135	135	
Residents Services - Homes & Comm	Beck Theatre Parking	- -	50	- 50	-	-	-	20	- 30	-	-	- 50	30	
Residents Services - Homes & Comm	Decentralised Operating Mode	- -	77	- 77	-	-	-	-	-	-	- 77	- 77	77	
Residents Services - Homes & Comm	Increase MVF by 1%	- -	139	- 139	-	-	-	-	139	-	-	- 139	-	
Residents Services - Homes & Comm	Fees & Charges Inflationary	- -	58	- 58	-	-	58	-	-	-	-	- 58	-	
Residents Services - Homes & Comm	Hillingdon Women's Centre	- -	30	- 30	-	30	-	-	-	-	-	- 30	-	
Residents Services - Homes & Comm	Increase in Car Park Revenue	- -	50	- 50	-	50	-	-	-	-	-	- 50	-	
Residents Services - Homes & Comm	Library Stock Budget	- -	30	- 30	-	30	-	-	-	-	-	- 30	-	
Residents Services - Homes & Comm	Meeting Room Hire Revenue	- -	40	- 40	-	-	-	40	-	-	-	- 40	-	
Residents Services - Homes & Comm	Out of Hours Noise Nuisance	- -	220	- 220	-	-	50	- 170	-	-	-	- 220	-	
Residents Services - Homes & Comm	Parking fine level change –	- -	600	- 600	-	600	-	-	-	-	-	- 600	-	
Residents Services - Homes & Comm	Pay and Display Machine	- -	66	- 66	-	-	66	-	-	-	-	- 66	-	
Residents Services - Homes & Comm	PBH-Domestic Abuse Support	- -	79	- 79	-	79	-	-	-	-	-	- 79	-	
Residents Services - Homes & Comm	Platinum Jubilee Leisure	- -	80	- 80	-	-	-	-	80	-	-	- 80	80	
Residents Services - Homes & Comm	Parking Fees & Charges	- -	411	- 411	-	-	-	-	-	-	- 411	- 411	411	
Residents Services - Homes & Comm	Review of Parking	- -	140	- 140	-	140	-	-	-	-	-	- 140	-	
Residents Services - Homes & Comm	Stronger Communities Service	- -	79	- 79	-	79	-	-	-	-	-	- 79	-	
Residents Services - Homes & Comm	Environmental Enforcement -	- 110	-	- 110	-	-	-	-	-	-	- 110	- 110	110	
Residents Services - Homes & Comm	Community & Voluntary	- 175	-	- 175	-	-	-	-	-	-	- 175	- 175	175	
Residents Services - Homes & Comm	Use of s106 Funding for Revenue	- 500	-	- 500	-	-	-	-	-	-	- 500	- 500	500	
Residents Services - Homes & Comm	Additional Leased temporary	- -	1,600	- 1,600	-	-	-	-	-	-	- 1,600	- 1,600	1,600	
Residents Services - Homes & Comm	Temporary Accommodation - re-negotiate to reduce rates	- -	500	- 500	-	500	-	-	-	-	-	- 500	-	
Residents Services - Homes & Comm	Temporary Accommodation Commissioning - Zero / Low Subsidy Accommodation	- -	1,500	- 1,500	-	-	-	-	-	-	- 1,500	- 1,500	1,500	
<b>Residents Services - Homes &amp; Communities Total</b>		- 920	- 5,749	- 6,669	-	- 1,508	-	- 124	-	- 230	- 249	- 4,508	- 6,669	4,618
<b>Residents Services Total</b>		- 1,547	- 9,683	- 11,230	-	- 3,842	-	- 612	-	- 50	- 830	- 1,028	- 4,868	5,757

**Table 6 - HRA**

<b>Service</b>	<b>Budget £m</b>	<b>Forecast Outturn £m</b>	<b>Variance £m</b>	<b>Prior Month £m</b>	<b>Change £m</b>
Rent & Other Income	(85.7)	(85.3)	0.4	0.4	0
<b>Net Income</b>	<b>(85.7)</b>	<b>(85.3)</b>	<b>0.4</b>	<b>0.4</b>	<b>0.0</b>
Operational Assets	16.2	16.1	(0.1)	(0.2)	0.1
Director of Housing	9.7	11.4	1.7	1.4	0.3
Other Service Areas	1.0	1.3	0.3	0.3	0
Contribution to Shared Services	11.9	11.6	(0.3)	(0.2)	(0.1)
<b>HRA Operating Costs</b>	<b>38.8</b>	<b>40.4</b>	<b>1.6</b>	<b>1.3</b>	<b>0.3</b>
Capital Programme Financing	31.0	26.7	(4.3)	(4.0)	(0.3)
Interest and Investment Income	15.9	18.2	2.3	2.3	0
<b>Total Capital Programme Financing</b>	<b>46.9</b>	<b>44.9</b>	<b>(2.0)</b>	<b>(1.7)</b>	<b>(0.3)</b>
<b>(Surplus) / Deficit</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>		
General Balance 01/04/2025	15.0	15.0	0		
<b>General Balance 31/03/2026</b>	<b>15.0</b>	<b>15.0</b>	<b>0.0</b>		

**Table 7 – HRA Savings**

Saving Description	Total	RAG Rating 2025/26 savings				
	2025/26	B	G	A1	A2	R
	£'000	£'000	£'000	£'000	£'000	£'000
Reduction of Recharges for Back Office functions from the General Fund	(1,000)	0	0	(1,000)	0	0
<b>Total</b>	<b>(1,000)</b>	<b>0</b>	<b>0</b>	<b>(1,000)</b>	<b>0</b>	<b>0</b>